





HOSPITAL-ACQUIRED CONDITIONS

DATA BY HOSPITAL ON NATIONALLY STANDARDIZED METRICS



When a patient enters a hospital for care, the last thing he or she expects is to become sicker because of an error or accident. These often-preventable hospital-acquired conditions may result in longer stays, higher medical costs, and poorer patient outcomes, making it critical for providers to take the proper precautions to avoid such incidents.

This report examines U.S. hospital performance in preventing two of the more harmful and preventable hospital-acquired conditions, hospital-acquired pressure ulcers and hospital-acquired injuries, as measured on the 2016 Leapfrog Hospital Survey.

REPORT HIGHLIGHTS

- Rates of hospital-acquired pressure ulcers and injuries have been steadily decreasing over the past four years
- Though the percentage of hospitals meeting Leapfrog's standards has increased, there is ample room for improvement—only 35% of responding hospitals met Leapfrog's standard for both measures in 2016
- Hundreds of lives and millions of dollars could be saved if hospitals reduced their rates of these hospitalacquired conditions to zero
- Variation in performance among hospitals is significant, even within the same city
- More transparency and quality improvement are needed

FIGURE 1

HOSPITAL-ACQUIRED CONDITIONS STANDARDS MEASURED IN THIS REPORT

	WHAT ARE THEY	LEAPFROG'S STANDARD
HOSPITAL- ACQUIRED PRESSURE ULCERS	A pressure ulcer is a sore or wound on the skin that forms when a patient lays or sits in one position for too long without being moved. This report focuses on Stage III and IV pressure ulcers, an advantaged stage bedsore that can become large and very deep. They can reach a muscle or bone and cause severe pain and serious infection. This can lead to longer hospital stays, amputation, or even death.	O per 1,000 inpatient discharges
HOSPITAL- ACQUIRED INJURIES	Falls or other traumatic injuries (broken or dislocated bones, crushing injuries, or burns) that occur while a patient is in the hospital. Falls—many of which can be avoided—can happen when patients who can't really walk without assistance try to get out of bed, often to use the bathroom. These preventable accidents increase the length of hospital stays, require additional care, and may result in permanent disability or even death.	0.16 per 1,000 inpatient discharges

*These measures do not apply to pediatric facilities or critical-access hospitals that don't collect present-on-admission (POA) indicators (which are scored as Does Not Apply). Other facilities that indicate they don't collect POAs or that don't submit a survey are scored as Declined to Respond.



STEADY DECLINES IN HOSPITAL-ACQUIRED CONDITIONS

Efforts to combat hospital-acquired conditions like pressure ulcers and injuries accelerated with the 2011 launch of the U.S. Department of Health and Human Services' (HHS) Partnership for Patients (PfP) program. Administered through the Centers for Medicare & Medicaid Services (CMS), PfP was designed to encourage acute-care hospitals to reduce the rate of hospital-acquired conditions. The Partnership for Patients program and related efforts had an immediate and dramatic effect, eliminating an estimated 50,000 deaths due to hospital-acquired conditions and reducing the cost of care by approximately \$12 billion between 2010 and 2013.1

According to this year's Leapfrog Hospital Survey, those gains have continued. The percentage of reporting hospitals fully meeting Leapfrog's standard for hospital-acquired pressure ulcers has risen from 53% in 2013 to 69% in 2016. For hospital-acquired injuries, the percentage of hospitals fully meeting the Leapfrog standard grew from 25% in 2013 to 44% in 2016.

This progress can likely be attributed to the increased attention focused on adverse events. This includes:

- Greater financial incentives offered by CMS and other payers' policies
- Increased public reporting of hospital-level results (such as through the Leapfrog Hospital Survey)
- Performance improvement technical assistance provided as part of the PfP program, hospitals' Quality Improvement Organizations (QIOs), and efforts by the Agency for Healthcare Research and Quality (AHRQ)

Still, in 2016, only 35% of all applicable hospitals met Leapfrog's targets on both measures, compared to less than 26% of applicable hospitals that met both standards in 2015.

LIVES AND DOLLARS AT STAKE

The average rate of hospital-acquired pressure ulcers across reporting hospitals was .102 pressure ulcers per 1,000 inpatient discharges in 2016

compared to .122 in 2013, a 16% improvement. The average rate of hospital-acquired injuries was .419 injuries per 1,000 inpatient discharges among reporting hospitals in 2016 compared to .521 in 2013, an improvement of nearly 20%.



These gains have resulted in an estimated savings of 49 lives and more than \$33 million dollars. However, if all hospitals had reduced their rates of pressure ulcers and hospital-acquired injuries to zero over that same time period, an estimated 263 lives and \$175 million dollars could have been saved. These calculations were performed using Leapfrog's Lives and Dollars Lost Calculator, which



incorporates national estimates of inpatientattributable mortality rates and average costs associated with treating each hospital-acquired condition. There is no time to waste on the improvement that hospitals must strive for to reduce these costs in lives and dollars.

CHOOSING THE RIGHT HOSPITAL: PERFORMANCE CAN VARY SIGNIFICANTLY EVEN WITHIN THE SAME CITY

As a patient, your risk of being injured or suffering from pressure ulcers while being hospitalized can vary significantly among hospitals, even within the same metro area. According to data from the 2016 Leapfrog Hospital Survey, the rate of hospital-acquired injuries in Chicago ranged from zero at one hospital to as much as 1.712 per 1,000 inpatient discharges at another just three miles away. Similar spreads were seen at hospitals within a mile or two of one another within New York and Los Angeles.

Additionally, the rate of hospital-acquired pressure ulcers in the New York metro ranged from zero at one hospital to 4.631 per 1,000 inpatient discharges at another institution less than four miles away. LA and Chicago area hospitals showed not as dramatic but still worrisome gaps in performance on this important measure. Patients can enhance their odds of avoiding hospital-acquired conditions by using Leapfrog's publicly reported results to guide their choice of hospitals.

ADDITIONAL TRANSPARENCY AND QUALITY IMPROVEMENT NEEDED

While appreciating the steady progress that hospitals are making on hospital-acquired conditions, there is still considerable room for improvement, as most of these incidences are preventable by simply taking appropriate precautions, such as following recommended protocols regarding skin care and turning/repositioning patients or implementing bathroom schedules and fall-proofing hospital rooms. Improving on these measures would not only result in better patient outcomes, but could also reduce medical costs by thousands of dollars for patients and payers.

What's more disappointing, many hospitals declined to report their data all. Transparency not only earns trust from patients, families, and payers, but also galvanizes quality-improvement efforts within hospitals. Institutions that report to the Leapfrog Hospital Survey assess their performance compared with other hospitals nationally and hold themselves to the highest standards of improvement.

FIGURE 3

RATES FOR HOSPITAL-ACQUIRED CONDITIONS (PER 1,000 PATIENT DISCHARGES) VARY GREATLY WITHIN CITIES



Note: This analysis represents the highest and lowest rates of hospitalacquired conditions within all hospitals collecting present-on-admission (POA) data within the NY, LA, and Chicago metro areas, separated by distances ranging from one to five miles.



METHODS

The Leapfrog Group annually invites all adult general acute care and free-standing pediatric hospitals in the United States to voluntarily report to the Leapfrog Hospital Survey, which collects and publicly reports data by hospital on topics including high-risk procedures, maternity care, hospital-acquired conditions, medication safety, nursing safety, and never events through its annual hospital survey. In 2016, 1,859 hospitals submitted a survey, representing nearly half of hospitals nationwide and 62% of U.S. hospital beds. Participation is free to hospitals and results are free to the public. This report uses final hospital data from the 2016 Leapfrog Hospital Survey (data submitted through December 31, 2016).

The Leapfrog Hospital Survey includes measures that are endorsed by the National Quality Forum (NQF) and/or aligned with those of other significant data collection entities, including the Centers for Medicare & Medicaid Services (CMS) and The Joint Commission. Leapfrog partners with the Armstrong Institute for Patient Safety and Quality at Johns Hopkins Medicine to review survey measures and standards, and updates them annually to reflect the latest science. Additionally, panels of volunteer experts meet regularly to review the survey measures and recommend performance standards for each subject area covered in the Leapfrog Hospital Survey. The full list of measures included in the survey is available at www.leapfroggroup.org/ survey.

1. "Partnership for Patients and Hospital Engagement Networks: Continuing Forward Momentum on Reducing Patient Harm," U.S. Department of Health and Human Services, May 25, 2015. Accessed May 6, 2017.

About The Leapfrog Group: Founded in 2000 by large employers and other purchasers, The Leapfrog Group is a national nonprofit organization driving a movement for giant leaps forward in the quality and safety of American health care. The flagship Leapfrog Hospital Survey collects and transparently reports hospital performance, empowering purchasers to find the highest-value care and giving consumers the lifesaving information they need to make informed decisions. The Leapfrog Hospital Safety Grade, Leapfrog's other main initiative, assigns letter grades to hospitals based on their record of patient safety, helping consumers protect themselves and their families from errors, injuries, accidents, and infections.

About Castlight Health: Our mission is to empower people to make the best choices for their health and to help companies make the most of their health benefits. We offer a health benefits platform that engages employees to make better healthcare decisions and guide them to the right program, care, and provider. The platform also enables benefit leaders to communicate and measure their programs while driving employee engagement with targeted, relevant communications. Castlight has partnered with enterprise customers, spanning millions of lives, to improve healthcare outcomes, lower costs, and increase benefits satisfaction.

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